

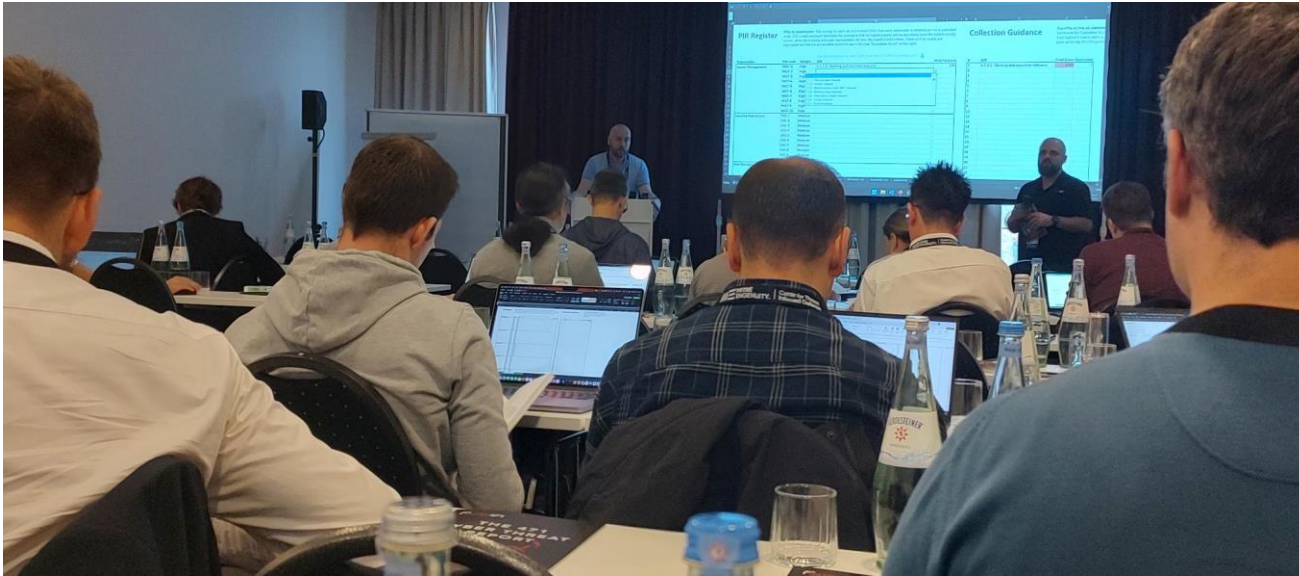


Foresight analysis: The magic eight ball of intelligence analysis

FIRST CTI, Berlin - November, 2023



Establishing PIRs in Cyber
Ondra and Vladimir



IRM for Cyber
Michael, Garret and Freddy



How to Align CTI and Risk
Jamie, John, and Grace

WhoAmI

– That's All I'll Ever Be

- Freddy M, Senior Advisor
Threat Intelligence @ NFCERT
 - Focus on the operational level
 - Support strategic and tactical Level
- Intelligence in the Norwegian Army
- Education
 - BA in Marketing
 - MA in Counter Terrorism
 - MA in Intelligence



Agenda

– What happens, happens

- › Introducing the Problem
- › The start of a Solution
- › The Experiment
- › The Next Steps

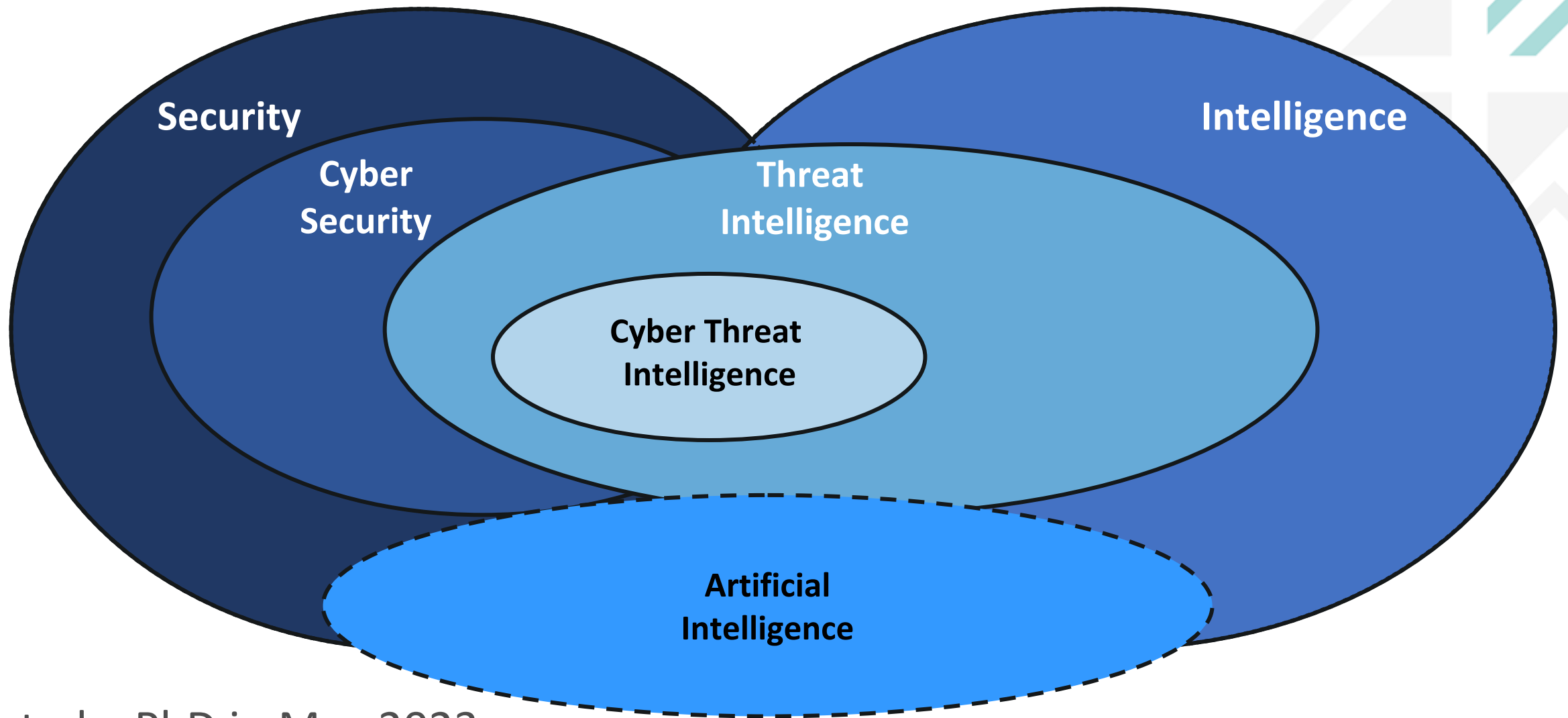




The “Problem”

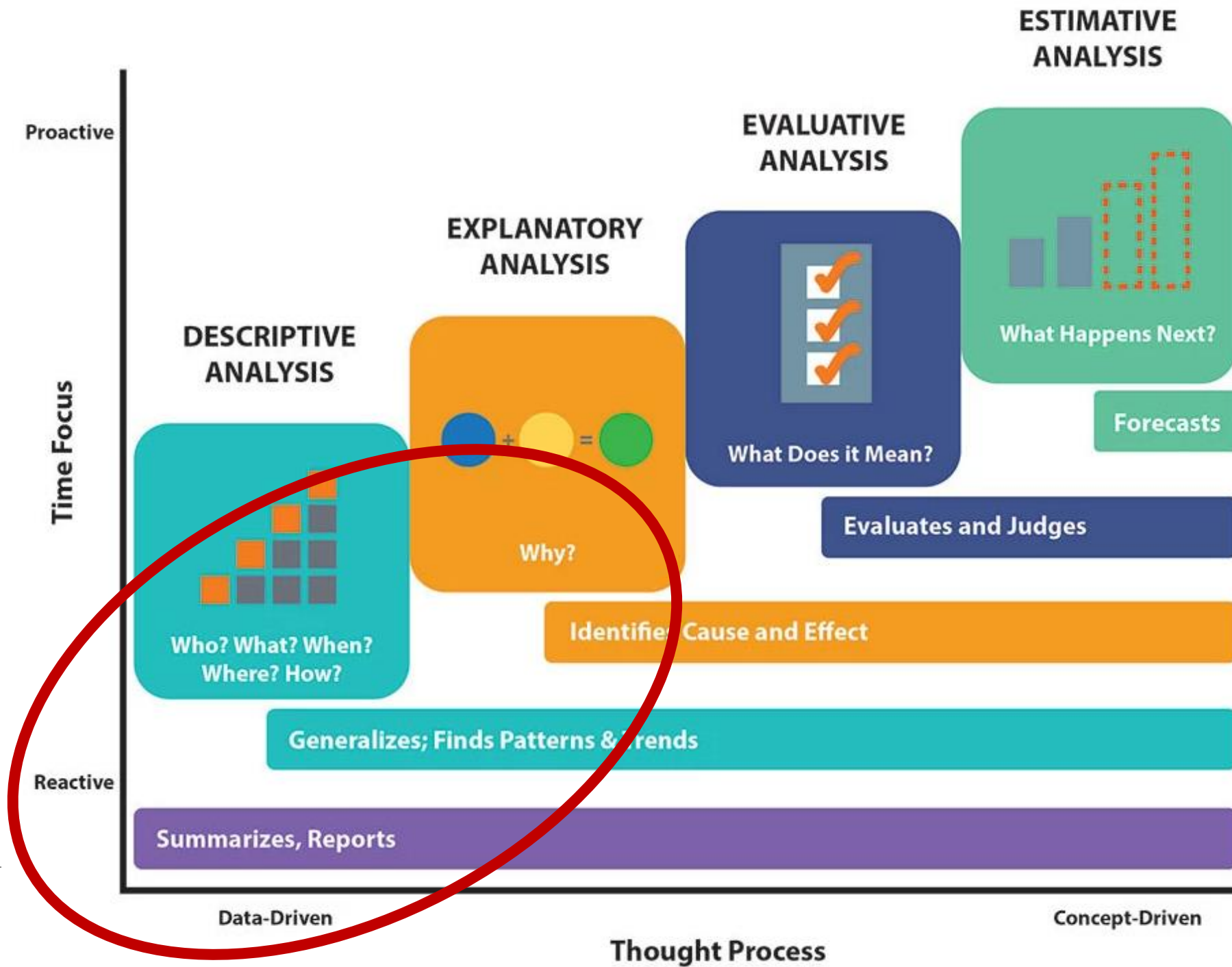
Talking Intelligence to CTI folks





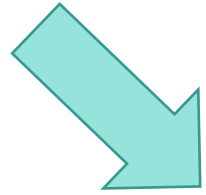
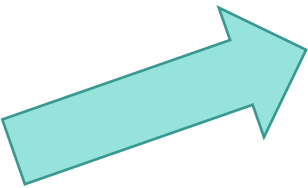
Started a PhD in May 2023

Researching the cross-section of intelligence tradecraft, CTI, and AI





CTI Supports



Strategic

Operational

Tactical

Technical

TTPs

Tough!

TOOLS

Challenging

NETWORK/HOST ARTIFACTS

Annoying

DOMAIN NAMES

Simple

IP ADDRESSES

Easy

HASH VALUES

Trivial

The environment we work in has changed

- Increase in number & complexity of questions from the rest of the org, often from “higher up”
 - Completely different questions and focus
 - Money and risk versus malware analysis, data logs, and DDoS
- Focus on
 - The Org → Future risks
 - CTI → What the threat landscape will look like tomorrow

- Not knowing how to do foresight analysis
 - Support future decisions
- Risk and costs drives decisions

Conclusion

- CTI need to be able to support in futures analysis and assessments





The Start of a Solution

Collaborative CTI Groups

- Nordic → NFCERT-TIC
 - Threat Intelligence Committee
- Norway → TIC/TAC-NO
 - Threat Intelligence Committee AND Threat Analysis Committee
- Denmark → TIC/TAC-DK
 - Threat Intelligence Committee AND Threat Analysis Committee



The Goals of TIC

- Already got Tactical and Technical levels covered
- Increase focus on operational and strategic Threat Intelligence (TI)
- Share knowledge, approaches, solutions, and “best practices”
- Seamless CTI collaboration on incidents, across countries and sectors



The Goals of TAC

- Learn about analytical tools, methodology, vocabulary, and approach
- Sharing their experiences (good and bad)
- Taking new skills back to the organisation



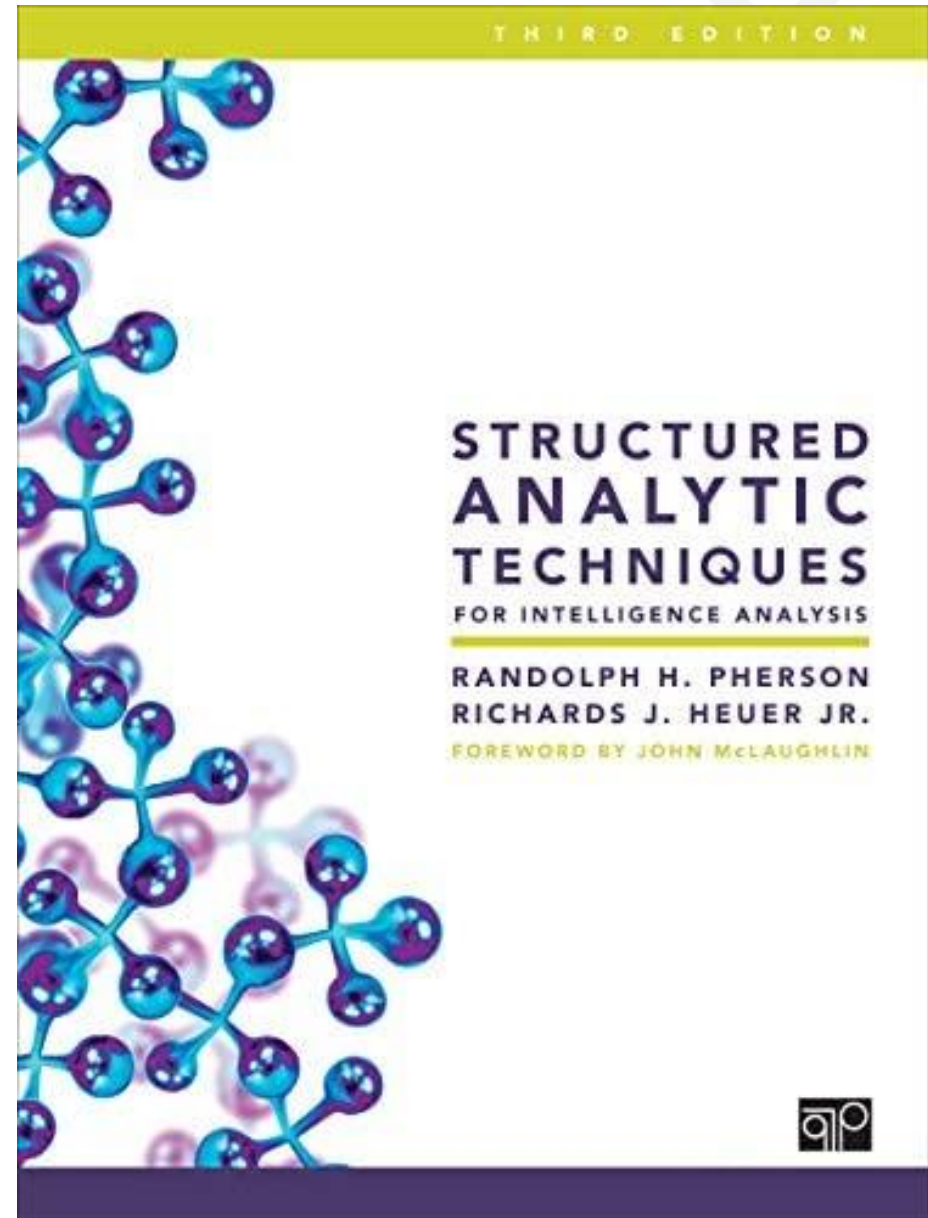
TIC-TAC

- › 20+ member in each country
 - › Seasoned CTI professionals
 - › Cross-sectorial
 - › Meet several times a year
 - Mostly physical meetings
 - › Dedicated time for TIC and TAC subjects
- › Cannot waste time getting everyone up to speed during an incidents
 - › How can we be more prepared for what may hit us?
 - › **Chosen focus:**
 - Structured Analytic Techniques (SATs)
 - › **End Goal:**
 - Foresight Analysis



Key Benefits of using SATs

- › Externalise your thinking
- › Identifying and Reducing Bias
- › Reduce analytical errors
- › Solving complex problems collaboratively
- › Our biases, the problem, and the goal suggests the techniques to use
- › The more we do them, the faster it will go



Bias & Heuristics

– Your true colours shining through

KEY CHARACTERISTICS

> Quick to form



Highly resistant to change

Information is made to fit into an existing conceptual framework



We don't see new patterns emerging

Initial, incorrect perceptions persist even after better information is available



We ignore or dismiss outlier data as noise





The Experiment

SATs and Intelligence tradecraft training

Teaching

- › Intelligence analysis
- › Critical thinking
- › Structured Analytical Techniques (SAT)
- › Disseminating finished intelligence

to the wider cyber security community

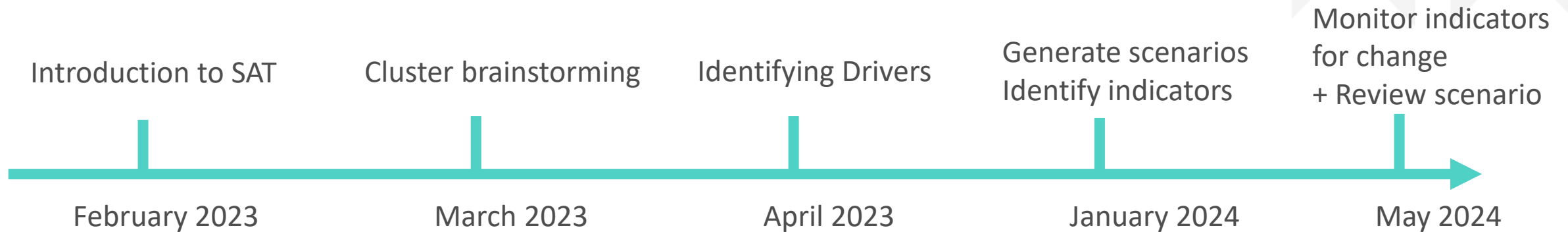


**Spend time
to save time**



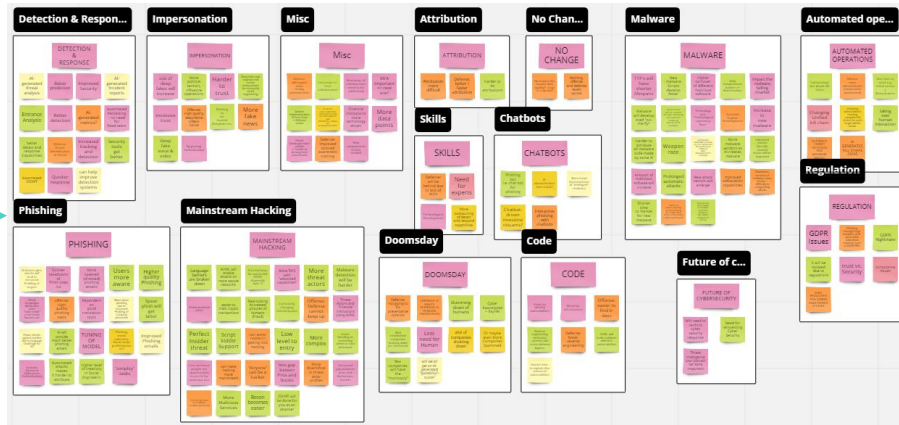
SAT for foresight analysis

Timeline



SATs & foresight analysis

How can AI and ML, and its influence in cybersecurity, change the Nordic financial sector's threat landscape the coming three years?



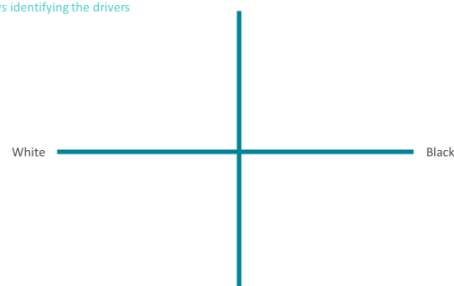
Key Drivers in STEMPLES

Suggestion by the TIC

	Social	Technology	Economic	Military	Political	Legal	Envrnmental	Security	+ Demographic, Religious, or Psychological
Impersonation		Detection & Response							
		Attribution							
		Malware	Malware			Regulation			
Automated Ops		Automated Ops	Automated Ops						
Skills									
Chatbots		Chatbots	Chatbots						
Future of Cyber								Future of Cyber	
		Code	Code	Code					
Doomsday			Doomsday	Doomsday	Doomsday			Doomsday	
Mainstream Hacking			Mainstream Hacking		Mainstream Hacking			Mainstream Hacking	
Phishing		Phishing						Phishing	

Selecting the drivers

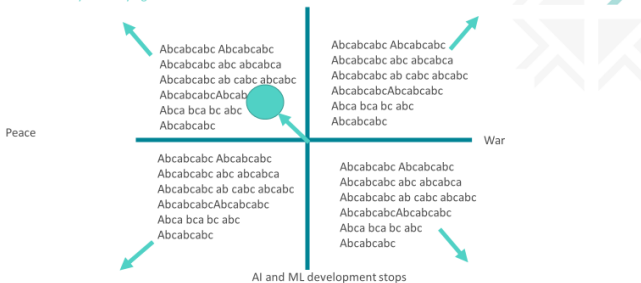
Several ways identifying the drivers



Key Driers Generation/

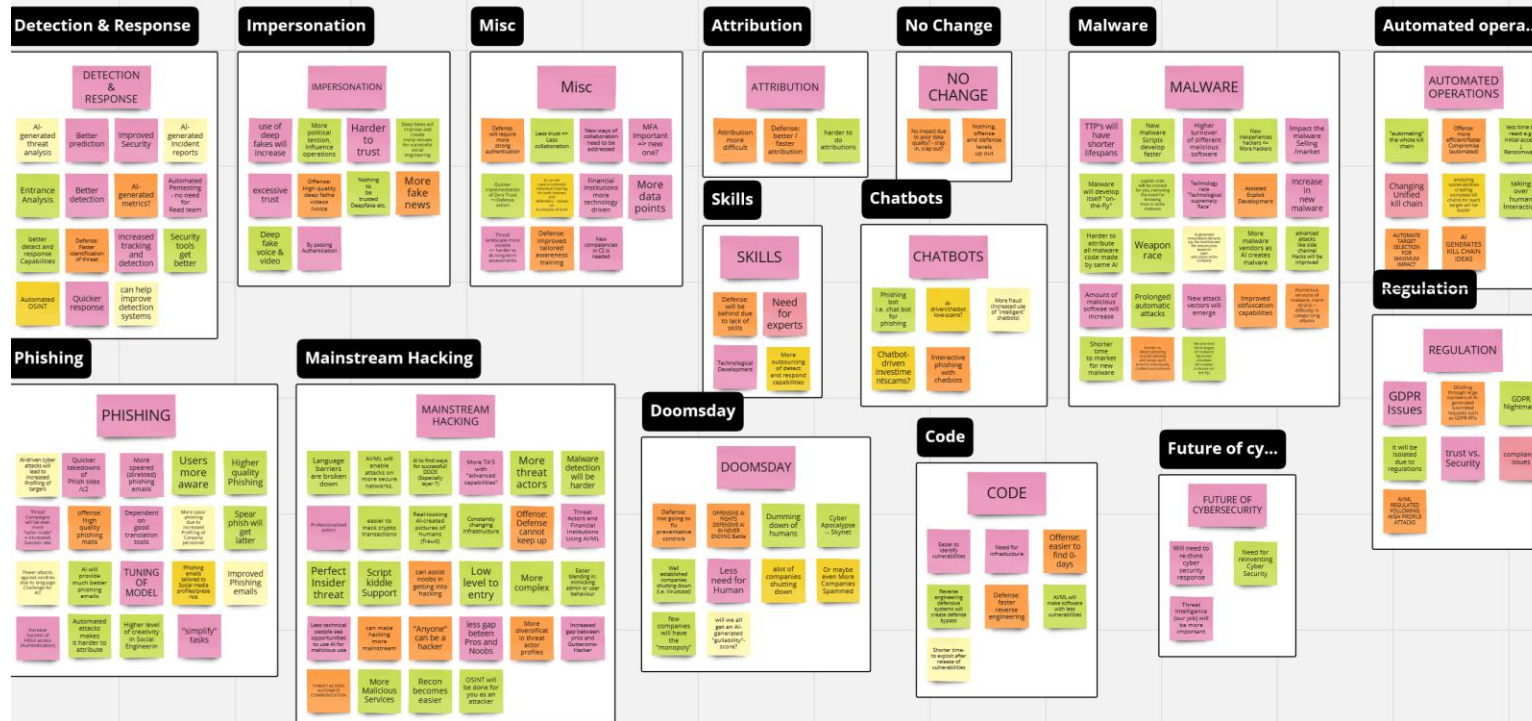
Several ways identifying the drivers

AI and ML replaces humans



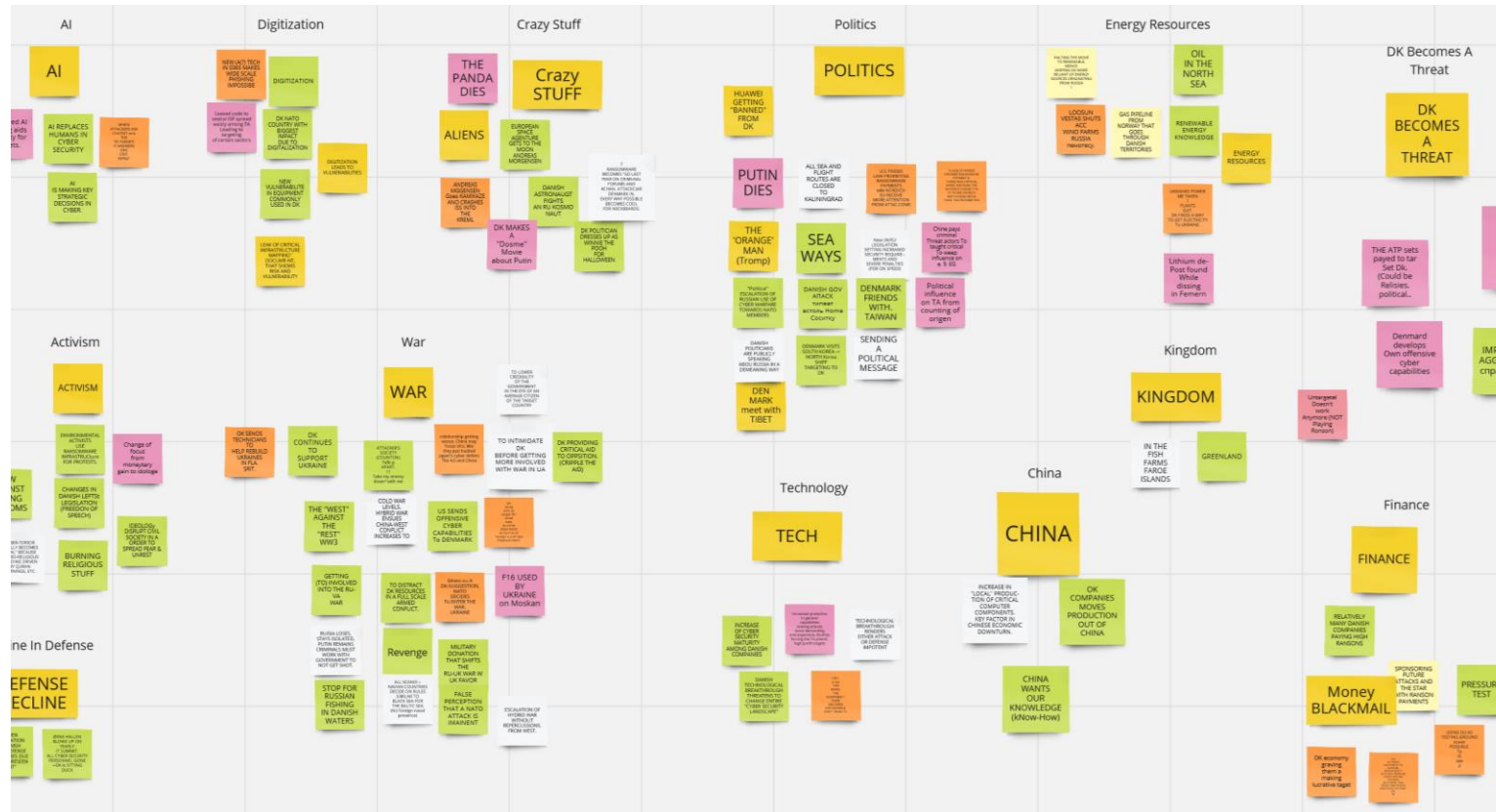

TIC-TAC-NO - Foresight Project

How can AI and ML, and its influence in cybersecurity, change the cyber threat landscape in the Nordics the coming three years?



➤ **Research Question:** How can AI and ML, and its influence in cybersecurity, change the cyber threat landscape in the Nordics the coming three years?

TIC-TAC-DK - Foresight Project



➤ **Research Question:** What would cause advanced threat actors to shift focus from “untargeted” ransomware attacks to targeting DK’s critical infrastructure and its supply chain?

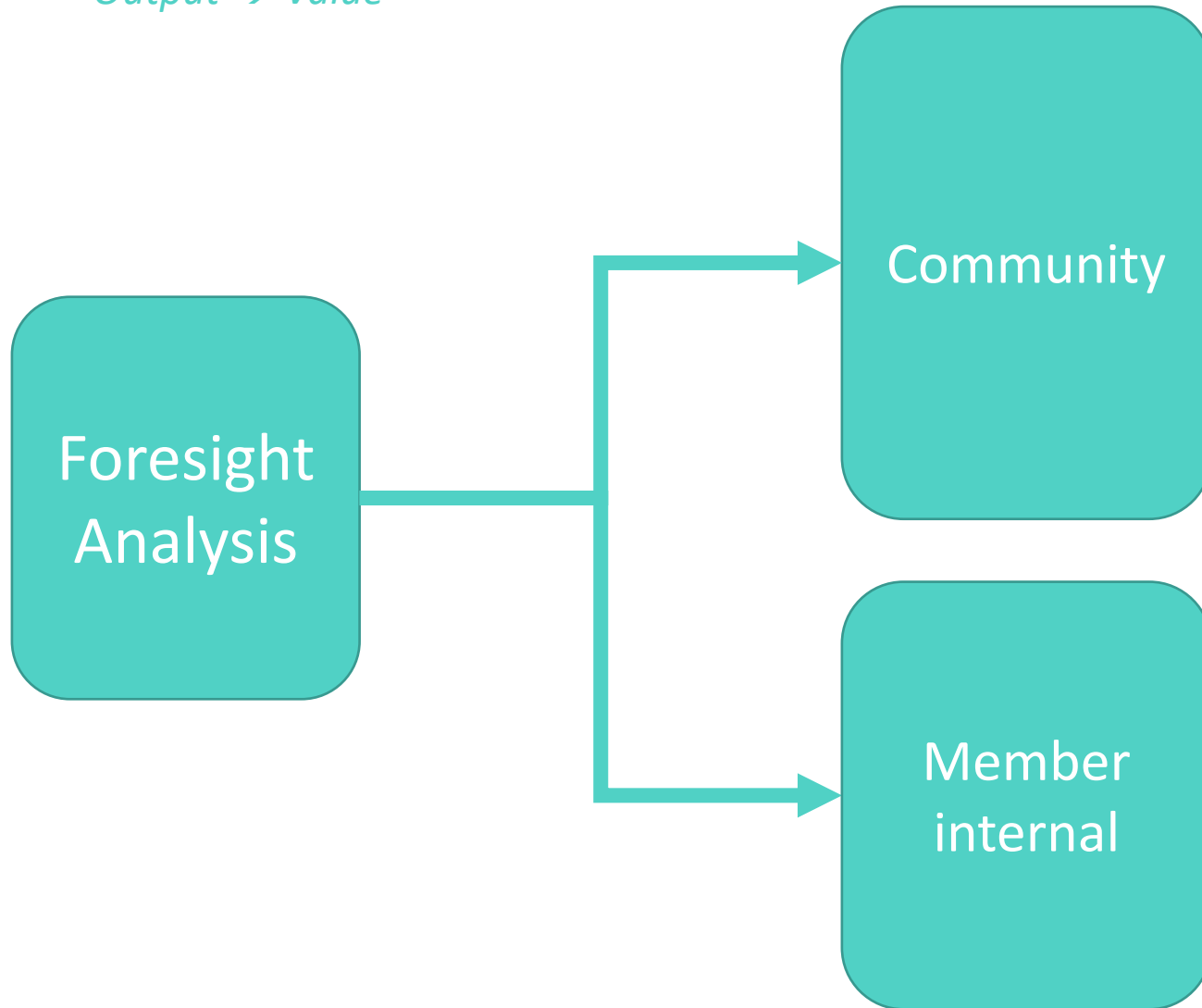
NFCERT TIC - Foresight Project



- **Research Question:**
If the Russia-Ukraine war stops tomorrow/near future (conflict continues), how will this change the cyber threat landscape in the Nordics?
- **Underlying reasoning for all TIC/TACs**
How do we prepare and budget for the future?

SATs & foresight analysis

Output → Value



Assessments → Foresight

Common Standard & Voice

Knowledge → Analysis

Improved internal products/Assessments

Internal foresight

Organizational learning

Results, so far

- › Identified individual, team, organizational and vendors Biases
- › Experience with a selection of SATs
- › Critical thinking
- › Daring to challenge prevailing views
- › Reducing Bias
- › Testing foresight analysis to enhance reports and communication

MAIN Goal

- › Ensure the CTI function provides value beyond tactical & technical support
= get more funding, or at the very minimum, keep existing funding

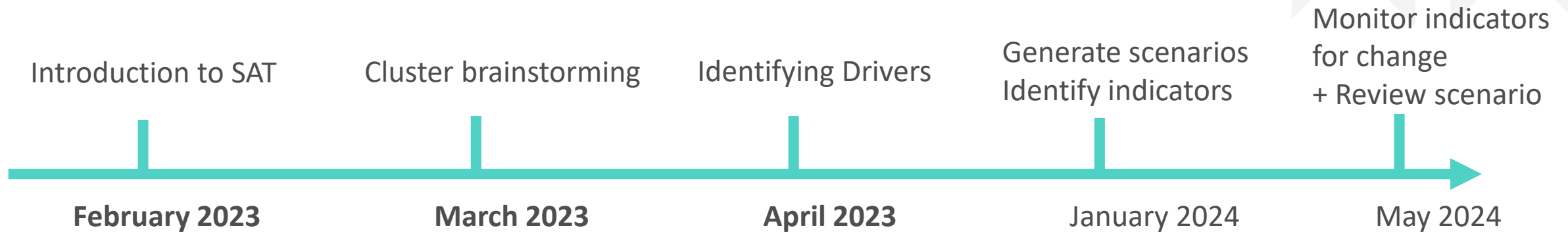




The Next Steps

SAT for foresight analysis

Timeline



Foresight analysis and the Magic Eight Ball

- › Forecast
- › Foresight
- › Futures Analysis
- › Tea Leaves
- › Fortune Telling
- › Guesstimates

NOT a truth teller

- › Support Assessments + Confidence



Support or Collaborate?

➤ **GitHub:** errum

